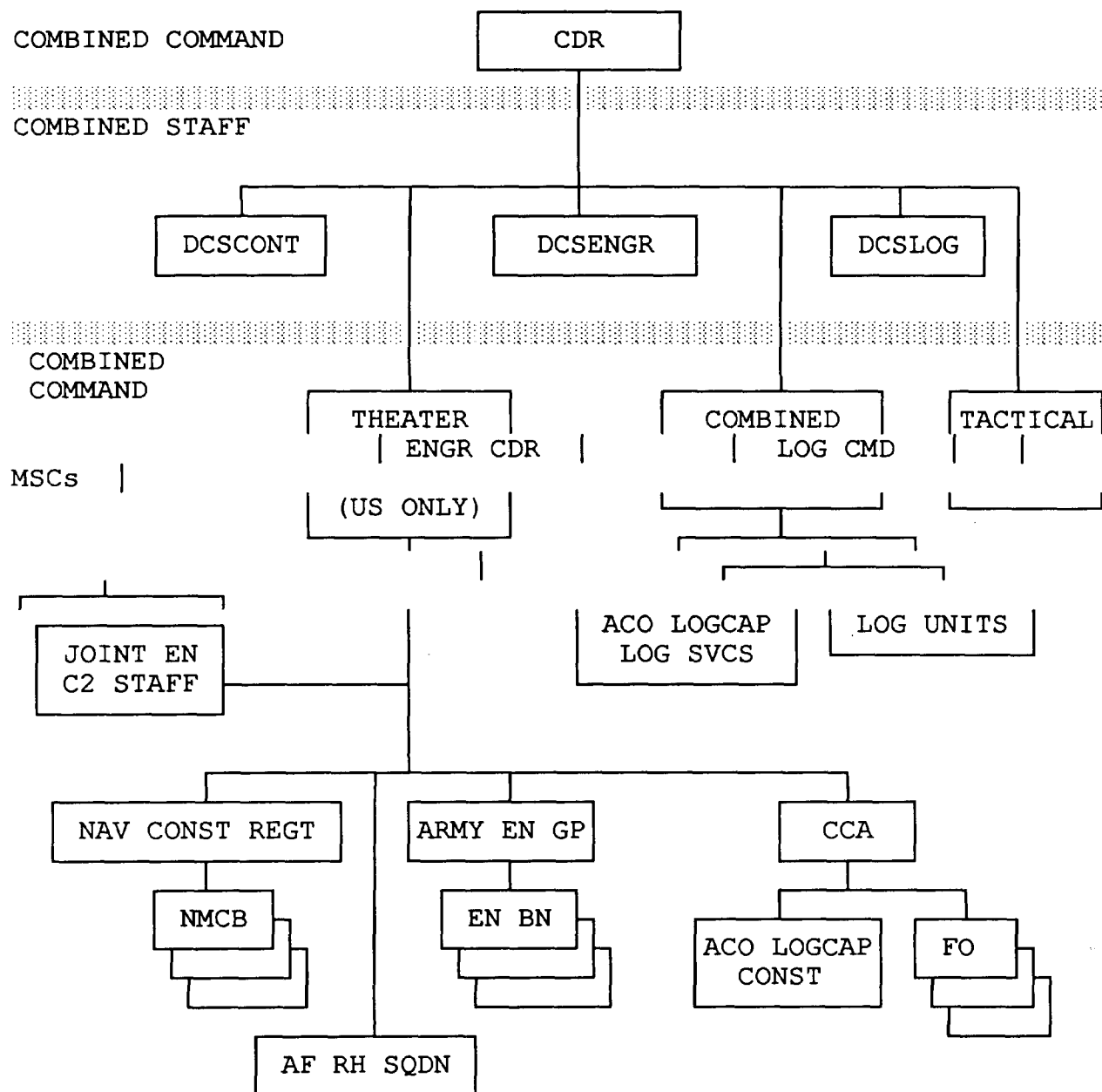


# APPENDIX K COMBINED COMMAND CONCEPTS

## POSSIBLE ENGINEER C2 IN SUPPORT OF COMBINED OPERATIONS



NOTES:

1. This is only a model. The intent is to generate a context for command and control planning.

2. Combined staff. Both the United Nations and North Atlantic Treaty Organization (NATO) have separate staff elements and organizations for all contracting. Both organizations tend to apportion contracts to participating countries in proportion to their participation (funding and troops) in the operation. The combined staff develops policies, develops command plans and prioritizes theater requirements for support. As with any of the deputy chief of staffs, the Deputy Chief of Staff for Engineering (DCSENG) may be of any nationality.

3. In this model, the U.S. is providing all of the construction capability. This may not be unusual in that very few nations have any deployable construction units in their military. Therefore, in this model, the theater engineer commander is a U.S. senior engineer commander, with a U.S. joint staff to support his/her execution mission.

a. The theater engineer commander may be dual-hatted as the combined engineer or his/her deputy. The combined engineer, however, cannot be dual-hatted and assume engineer command. Regardless, the combined command engineer staff should be a separate staff from the engineer C2 staff.

b. The joint staff coordinates requirements with the combined staff and plans execution taskings to the engineer commanders. The CCA has one or more personnel assigned to the joint staff to support planning and coordination.

4. The CCA establishes field offices and coordinates LOGCAP ACO requirements and construction management for general construction related support to the theater engineer commander.

5. General logistics support to the combined forces is usually a combination of multi-national logistics units and contractors. If the LOGCAP contract is activated for support to the combined forces, then a combined logistics command (if established) would probably coordinate priorities, requirements and funding and provide the LOGCAP ACO prioritized scopes of work for LOGCAP support. If LOGCAP were used for U.S. forces only, then a joint logistics command may be established to support U.S. requirements.